CENTRAL VALLEY FIRE DISTRICT
215 Wings Way Belgrade, MT 59714
Phone: 406-388-4480 Fax: 406-388-6270

To: Central Valley Fire District Board of Trustees
From: Jay C Wittwer, Fire Chief
Date: September 2, 2026
RE: September 8, 2026, Board of Trustees Meeting

Members of the Board:

The regular meeting of the Central Valley Fire District Board of Trustees will take place on Tuesday, September 8, 2026, at 5:30 PM at Fleet Services / Fire Station 6, 775 Frank Road. Events on Tuesday will begin at 11am with a barbecue and Open House for the contractors and the community. The Grand Opening of this station will be at 2 pm, followed at 3pm by the Annual Employee Awards Ceremony. All are welcome to attend.

The regular board meeting will consist of:

- Routine Business and Reports.
- Discussion and approval of the next steps in the National Accreditation Process.

Please let me know if you have any additions or corrections. Thank you for the work that you do for our communities and for our agency.

Respectfully,

Jay C Wittwer

Jay C Wittwer
Fire Chief

Upcoming Events:
Friday, September 11, 2026 at 6:30 am: 25th Anniversary of 9/11 Remembrance Day Ceremony at Station 1, 215 Wings Way around the flagpole.
Friday, September 11, 2026 at 7 pm: The CVFD Ladder Truck will display the large USA flag at the Gallatin Speedway at the beginning of the races for 9/11 Remembrance Day.
Saturday, September 19, 2026: The Belgrade Fall Festival begins at 10:00 am
Thursday, Sept 24, 2026, from 9am to 1pm: Fire Board of Trustees training and planning session with MSU's Dan Clark at Station 1, 215 Wings Way, Training Room

CENTRAL VALLEY FIRE DISTRICT
215 Wings Way
Belgrade, MT 59714
Chairman Ron Murray

AGENDA: September 8, 2026

ALL MEETINGS OF THE CENTRAL VALLEY FIRE DISTRICT BOARD OF TRUSTEES ARE RECORDED.

NOTE: This meeting will take place at:
Central Valley Fire District, Station 6, 775 Frank Road, Belgrade

REGULAR MEETING: 5:30 p.m.

CALL TO ORDER:
PLEDGE OF ALLEGIANCE
ROLL CALL:
MINUTES APPROVED: August 11, 2026
FINANCIAL REVIEW & APPROVAL:
COMMUNICATIONS:
PUBLIC COMMENT: *Please state your name and address in an audible tone of voice for the record. This is the time for individuals to comment on matters falling within the purview of the Central Valley Fire District. There will also be an opportunity in conjunction with each agenda item for comments pertaining to that item.* ***Please limit your comments to three minutes.***

REPORTS:
Chief Report
Local 4939 Report
Volunteer Association Report
Trustee Report
Reports approved
ORDER OF BUSINESS:
DISCUSSION ITEMS:

- None

ACTION ITEMS:

- Discussion and Approval of the Next Steps in the Accreditation Process

ANNOUNCEMENTS: Next regular meeting date is: October 13, 2026, immediately following the Quarterly Meeting of the IFC Board of Appeals.
ADJOURNMENT:

NOTE: Order of Events at Station 6, 775 Frank Road, September 8, 2026

- **11am to 4:30 Pm – Barbeque**
- **2pm – Grand Opening Ceremony**
- **3pm - CVFD Awards Presentations for 2025**
- **5:30pm - Board of Trustees Meeting**

Announcements

- **Certified CPR/AED class** to be taught at Central Valley Fire District Station 1, near the airport. (215 Wings Way)
    - Late Summer or Early Fall
    - CPR cards will be offered at a cost (AHA - Heartsaver)
    - Classes limited to 12 people
    - Sign up if interested or for more information please go to our website: www.centralvalleyfire.com / About Us / First aid and CPR Classes.

- **Board of Trustee Meetings** are held on the 2nd Tuesday every month at 5:30pm.
    - These Board Meetings are usually held at Station 1, 215 Wings Way, Belgrade Montana, near the airport.
    - To better connect with our communities Board Meetings are occasionally being held at other locations, such as the other fire stations within the Fire District.
    - Check our website for the location of the next Board Meeting. www.centralvalleyfire.com

- **NEVER FORGET 9-11 / 25th Annual Memorial Service**

    Belgrade Police Department & Central Valley Fire District

    Location: 215 Wings Way, Belgrade Montana at the Flagpole

    Date: September 11, 2026 at 6:30am

CENTRAL VALLEY FIRE DISTRICT

FLEET SERVICES & STATION 6 GRAND OPENING

SEPTEMBER 8, 2026

775 FRANK ROAD, BELGRADE MONTANA

11AM TO 4:30 PM – BBQ

2PM – GRAND OPENING CEREMONY

3PM - CVFD AWARDS PRESENTATIONS FOR 2025

5:30PM - BOARD OF TRUSTEES MEETING

Order of Events

Master of Ceremonies
Fire Chief Jay C Wittwer

11am – 4:30pm BBQ
Hotdogs, Bratwursts and Burgers

Firefighter Dessert Competition

Ballots available – your vote counts!

2pm - Grand Opening Ceremony and Ribbon Cutting
Benediction

~Tours available throughout the day~

3pm – Central Valley Fire District Awards 2025

5:30pm – Regular Board of Trustees
Monthly Meeting
All are encouraged to attend.

CENTRAL VALLEY FIRE DISTRICT
BOARD OF TRUSTEES MEETING
215 Wings Way
Belgrade, MT 59714
406-388-4480
(Fax): 406-388-6270

MEETING PLACE:	**Central Valley Fire District, Station 1 215 Wings Way, Belgrade, MT**		
DATE:	**August 11, 2026**		
TIME:	**5:30 pm**		
ATTENDANCE:		***(Present)***	***(Absent)***
Trustees:	Ron Murray, Chairman		X
	Rob Holt, Vice Chairman	X	
	Mark MacLeod, Sec/Treas.	X	
	Ramie Blakeman (Maulding)	X	
	Joel Fassbinder	X	
Fire Chief:	Jay Wittwer	X	
Operations Chief:	Jeff Hurley	X	
Fire Marshal:	Jake Zlomie		X
Acting Clerk:	Debbie Bloem	X	

NOTICE: **ALL MEETINGS OF THE CENTRAL VALLEY FIRE DISTRICT BOARD OF TRUSTEES ARE RECORDED**

GUESTS/VISITORS: Nick Stinson, Mo Holt, Leslie Mobraaten, Bob Mobraaten, Wendy Wittwer, John Paul, Dan Purcell, Samantha Honatke, Norman A. Bishop, Susan Martin, Mike Kalmanson, Trisha McFarland, Jim

Martin, Mary Maifeld, Mike and Virginia SanSouci, Jerry Pogue, Jennifer Simpson, Lorrie Hasse, Mike Hansen, Lawrence M. Carucci, Gordon Davidson, Chuck Romeo, Martin Kepner, Stephen McAdams, Brad Appleton, Terry Quatrero and Jason Anderson.

Meeting was called to order at 5:30 p.m.
Vice Chairman Holt led the Pledge of Allegiance.

AGENDA: As presented.

MINUTES: Trustee MacLeod moved to approve the **July 14, 2026 minutes** as submitted. Trustee Blakeman (Maulding) seconded the motion. The motion was unanimously approved.

Trustee Ramie Blakeman (Maulding) inquired about the higher IT expenses in the Budget to Actual report and Chief Wittwer stated that the increase should be temporary.

FINANCIAL REPORTS: Trustee MacLeod moved to approve **the financial reports**. Trustee Fassbinder seconded the motion. The motion was unanimously approved.

COMMUNICATIONS: The department received a thank you note from a 5-year-old and his grandmother for the way that the firefighters keep the community safe and help people who are hurt.

PUBLIC COMMENT: **Trisha McFarland** expressed concern that the sign in front of Station 2 was removed and would like it to be returned so that people in the neighborhood are aware of the status of Station 2.
Jim Martin appreciates the work of the firefighting team and urged the Board of Trustees to work on the status of Station 2. He inquired about the study that was being done nine months ago and what the plan is for servicing the Station 2 area.
Robert Bishop of Wheatland Hills noted that the distance from Station 2 to his home is two miles and to Station 1 is eight miles. He suffered a medical emergency a few years ago and had transportation to the hospital in a matter of minutes and hopes that, that type of service can be restored.

Chuck Romeo suggested that volunteer firefighters might be able to help with staffing Station 2 at least on a temporary basis. Another option that he suggested was to have a special tax in the area around Station 2 for the purpose of funding Station 2.
Mike Kalmanson expressed concern that a station was built that can not be staffed.
Maureen Holt stated that four years ago they became active with Central Valley Fire by attending meetings and learning about how Montana does fire service. She maintained that the Board of Trustees have improved the fire service in the area and people should get a better understanding of how things work in order to support emergency services.
John Paul asked for more information.
Leslie Mobraaten asked about the probability of the District receiving the SAFER grant.
Bob Mobraaten brought up the mission statement of CVFD to serve the community with excellence with the delivery of services to preserve life and property and wondered how that applies to the closure of Station 2.
Terry Quatraro is concerned about timely response for fire services since she is living near the Bridger Mountains which had a wildland fire a few years ago. She added her appreciation for the Fire Chief and firefighters in the department. She is concerned about the lack of support from the State and the County and the City to make sure that the fire service is funded.
Brad Appleton has been in the fire service and has been to several meetings and he commends the ways that the department has attempted to increase the revenue streams. He praised the service that the department provides and believes that it may be time to attempt to pass the levy again.
Jennifer Simpson insisted that putting the sign back up is a priority until something else can be done.

FIRE CHIEF REPORT: As submitted. Chief Jay C. Wittwer reviewed incident numbers. He elaborated on automatic aid which is given either to other fire service areas or to our service area. The department gave or received mutual aid on fifteen calls. Recruitment has been opened up in order to create a hiring list to be utilized the moment that the District is able to hire.

Regarding deployments, Chief Wittwer explained that as members deploy to other areas to provide wildland firefighting support, this provides training for members as well as revenue for the District.

The EMS Division has an extra Medic staffed by part-time employees to assist with responses and transports during the busiest times of the day.

Chief Wittwer referred to the training and fire prevention sections which can be reviewed in his submitted report. One of the vendors in the area has donated a replacement flag for the large flag that is displayed at community events and ceremonies.

Everyone is invited to the **Grand Opening** of Station 6 which is the Fleet Services Facility on September 8th.

Battalion Chief White and staff continue data gathering and assessments as they work through the **Accreditation Process**. The outcome is not just a plaque to place on the wall, but continuing quality improvement and ensuring that service is aligned with community needs.

In relation to revenue enhancement, Chief Wittwer explained that when a **wildland team** is deployed with apparatus, wages are paid by the requesting agency. Backfill wages for any firefighters that have to fill the vacancy that the team members leave, are also paid along with rates for the apparatus that is sent with the team. The department also hires a seasonal team which deploy to these fires.

The **SAFER grant** has been applied for in the hope that the funds can be used to enable staffing of Station 2. The notification will come sometime in September if the department is successful. Each year the percentages vary of what the department is responsible for vs what the grant pays of the new firefighter's wages.

Trustee Ramie Maulding asked about the revenue expectations for **Medic 5-2** after six months and EMS Chief Songer responded that though there was a decrease this month, the trend should continue to improve but that more data is needed before any conclusions can be made.

The **City of Belgrade** is most recently focused on parking enforcement.

LOCAL 4939 REPORT: As submitted. **President Nick Stinson** reported that members are stepping up not just to staff wildland deployments, but to provide backfill as well. Firefighter McManus recently passed his paramedic exam and Firefighter Barrick will test this month. It will take two to three months to complete their onboarding as paramedics. The Guns vs Hoses games ended with the firefighters winning again and the event successfully raising money for the Shop for a Cop program. President Stinson congratulated Battalion Chief Stratman on his achievement of Chief Fire Officer. Where Angels Play builds playgrounds honoring children who lost their lives and union members were able to help build "Layton's Playground" at Monforton School in honor of Layton Smith who died in a boating accident.

VOLUNTEER ASSOCIATION REPORT: None.

TRUSTEE REPORT: **Trustee Ramie Maulding** has been looking into the **National Agriculture Imagery Program** recently released by University of Montana. This free program enables users to get an aerial view of an area vividly enough to see the bark on a tree and can be used to prepare for and to fight wildland fires. Trustee Maulding then brought attention to the fact that it is rare for a department to actively **generate revenue** to help in its own fire service funding. She stated how important it is that the community be **united** and added that the residents outside the City voted no at a higher percentage than the residents of the City of Belgrade in the failed mill levy election. She also expressed concern that it was reported to her that an email was sent out to Station 2 area residents stating that they would not receive emergency services in that area. She emphasized that their area absolutely does have service and **misinformation** like that makes people fearful. The focus of opening Station 2 is simply to improve the speed of the excellent service that has always been there.

Trustee Holt added that Central Valley Fire District received the 2026 EMS Service of the Year award from the State of Montana, confirming the wonderful service that CVFD provides. He then shared his efforts to distribute publicly accessible AED's to different areas in the District as well as rural fire districts outside CVFD.
Trustee Fassbinder mentioned that he resides in Station 2's response area and reiterated the Board's concern to improve service to that area.

Trustee MacLeod moved to accept **the reports** as submitted. Trustee Maulding seconded the motion. The motion was unanimously approved.

ORDER OF BUSINESS:

DISCUSSION ITEMS: **None.**

ACTION ITEMS:

Apparatus Update Consideration and Approval

Fire Chief Jay Wittwer referred to the report submitted in the board packet, requesting approval to replace an old Type 5 Brush Truck with a new Type 5, constructed by the Fleet Division from a 2026 F-550. The old truck will be surplused.
The Board individually indicated their approval of the updated plan to replace this apparatus.

Consideration and Approval of Resolution 262701 to Adopt the CVFD FY27 Budget

Fire Chief Wittwer introduced Financial Manager Samantha Honatke, thanking her for the excellent service that she provides to the District. **Financial Manager Honatke** reported that this is the culmination of a 7-month process; receiving budget requests, reviewing those requests, then creating a preliminary budget which was passed in May. In August, the final revenue numbers are received from the County and the department can then proceed with the final budget. Those revenue numbers were received the previous night so she asked the board to take a moment to review these final documents. She added the reminder that there are operational funds and capital funds which are kept and used separately.

Trustee Ramie Maulding asked about the increase in the projected non-tax revenue and Financial Manager Honatke explained that there has been a request to extend the California deployment into the Fall, so there will be additional funds generated from this long deployment. Financial Manger Honatke also explained that the department discontinued the use of Ready Rebound in the Health and Safety line item, after a review by the Health and Safety Officer found that, that program was not useful at this time. There will be no reduction in services providing health and safety to the members.

Wendy asked if funds generated from the wildland deployments are able to be used for opening Station 2 or if funds have to be designated for that purpose. Those funds may be used however the department finds necessary.

Chuck Romeo added that there are many residents who would like to help support the next attempt to pass a mill levy.

Trustee Fassbinder moved to approve **Resolution 262701 to Adopt the CVFD FY27 Budget.** Trustee MacLeod seconded the motion. The motion was unanimously approved.

Consideration and Approval of Resolution 262702 to Establish a Permissive Medical Levy

Financial Manager Honatke explained that this medical levy helps alleviate increased medical costs to the District.

Trustee MacLeod moved to approve **Resolution 262702 to Establish a Permissive Medical Levy.** Trustee Fassbinder seconded the motion. The motion was unanimously approved.

Consideration and Approval of Resolution 262703 to Levy the Maximum Number of Mills

Trustee Fassbinder moved to approve **Resolution 262703 to Levy the Maximum Number of Mills.** Trustee MacLeod seconded the motion. The motion was unanimously approved.

ANNOUNCEMENTS: The next regular meeting of the Central Valley Fire District Board of Trustees is scheduled for **September 8, 2026** at the new Station 6 / Fleet Services Facility at 775 Frank Road and will be preceded by a Grand Opening ceremony for the site.

ADJOURNMENT: The meeting was adjourned at 7:07 p.m.

_______________________________________ _______________________________________

Ron Murray, Chairman **Mark MacLeod, Secretary/Treasurer**

ATTEST: ____

Debbie Bloem, Clerk

Central Valley Fire
Reconciliation Summary
1100 · CVFD Checking, Period Ending 07/31/2026

		Jul 31, 26	
	Beginning Balance		5,582,068.32
	Cleared Transactions		
	Checks and Payments - 248 items	-3,306,804.39	
	Deposits and Credits - 104 items	466,205.23	
	Total Cleared Transactions	-2,840,599.16	
	Cleared Balance		**2,741,469.16**
	Uncleared Transactions		
	Checks and Payments - 26 items	-196,832.46	
	Total Uncleared Transactions	-196,832.46	
3	**Register Balance as of 07/31/2026**		**2,544,636.70**
	New Transactions		
	Checks and Payments - 103 items	-471,647.51	
	Deposits and Credits - 18 items	79,246.20	
	Total New Transactions	-392,401.31	
	Ending Balance		**2,152,235.39**

Verified by:

Wittwer
Bloem
Honatke smh 9/3/26

1) Beginning Balance: This is the beginning checking account balance according to the County on 7/1/2026.
2) Cleared Balance: This is the ending checking account balance according to the County on 7/31/2026.
3) Register Balance: This is the ending checking account balance according to QuickBooks on 7/31/2026. This should match the total checking account balance on the Expenditure Detail Report.
4) Ending Balance: This is the ending checking account balance according to QuickBooks at the date the reconciliation was performed on 8/18/2026.

Central Valley Fire
Expenditure Detail Report

Accrual Basis | Aug 2026

VERIFIED BY:	DATE:
Wittwer	
Bloem	
Honatke	SMH 9/3/26

Prior Month	
Ending Check #	2135049
Beginning Check #	2135050
Ending Check #	2135100
Voided Checks	

Check Number	Vendor	Amount
2135050	Montana State Firemens Association (Life Ins)	3,320.96
2135051	218 Construction, Inc. (Shop Project)	4,669.00
2135052	American Welding & Gas (Medical Supplies)	888.82
2135053	APEX Group (Training Facility Paving)	5,800.00
2135054	Belgrade Auto Parts, Inc.	5,592.54
2135055	Belgrade Sales & Service, Inc. (Fleet Billable)	32.20
2135056	Benchmark Public Affairs, LLC (Lobbyist)	5,000.00
2135057	Best Rate Towing & Repair, Inc. (Apparatus Maint)	1,096.00
2135058	Big Sky Fire Equip (Apparatus Maint)	623.75
2135059	Blackfoot Communications (St 1 Internet)	750.00
2135060	Consolidated Electrical Dist (Training Repair)	2,009.68
2135061	Core & Main (Shop Project)	232.08
2135062	COTIVITI (Health Insurance)	225.80
2135063	D.E. Electric, Inc. (Shop Project)	2,830.00
2135064	Dan Morgan Construction, Inc. (Shop Project)	2,154.25
2135065	ESCI (GIS Contractor)	4,050.00
2135066	First Western Excavation, LLC (Shop Project)	1,667.50
2135067	Floyd's Truck Center (Fleet Billable)	268.64
2135068	General Distributing Company (Medical Supplies)	17.05
2135069	Ghost Town Coffee Roasters, Inc.	30.00
2135070	Global Net (Internet)	159.00
2135071	Interwest Tire Factory (Apparatus Maint)	3,301.32
2135072	Kamp Implement Co (Fleet Billable)	176.03
2135073	Life-Assist, Inc. (New Ambulance Supplies)	42,273.43
2135074	Montana Linen	223.40
2135075	Motor Power Equipment Co. (Fleet Billable)	116.94
2135076	Pacific Steel & Recycling, Inc. (Fleet Billable)	536.46
2135077	Pintler Billing Services (EMS Billing)	11,798.75
2135078	Precision Lawn and Landscape	2,776.05
2135079	Quill Corporation (Office Supplies)	524.38
2135080	RDO Equipment Co. (Telehandler)	77,500.00
2135081	Security Solutions Inc (St 3 Security)	105.00
2135082	Stryker Sales Corporation (EMS Supplies)	1,678.98
2135083	T Bar O MT Repair (Telehandler)	13,455.00
2135084	UPS Store #2899	16.72
2135085	WEX Fleet Universal (Fuel)	17,955.70
2135086	Arren Gavin Consulting, Ltd (Grant Writing)	3,000.00
2135087	AT&T Mobility (Cell Phones)	575.24
2135088	Belgrade Ace Hardware, Inc.	705.83
2135089	COTIVITI (Health Insurance)	260.28
2135090	Department of Justice (Background Checks)	120.00
2135091	DLJ Insulation, Inc. (Shop Project)	20,270.00
2135092	FirstNet (Cell Phones)	667.01
2135093	Ghost Town Coffee Roasters, Inc.	151.20
2135094	Heritage Fine Finishing (St. 3 Painting)	1,800.00
2135095	Karen Patty (EMS Overpayment)	145.00

Central Valley Fire
Expenditure Detail Report

2135096	MES Service Company, LLC (PPE)	28,712.11
2135097	Montana State Fund (Workers Comp)	73,106.25
2135098	NorthWestern Energy, Inc.	5,343.66
2135099	Paladin Background Screening (Background)	200.00
2135100	VFIS (Insurance - Add New Ambulances)	4,570.00
ACH	Navitas Credit Corp. (Telephone System)	372.95
ACH	US Bank (Credit Cards)	46,416.45
ACH	Matthews, J. (Deployment Expenses)	137.44
ACH	White, D. (Tuition Reimb)	1,490.00
ACH	Monroe, J. (Tuition Reimb)	2,395.00
ACH	TogetHR (HR Consultant)	122.13
ACH	Allegiance (HRA Funding)	3,670.69
ACH	US Bank (Credit Cards)	49,739.76
Total		457,826.43

8/7/26	Disbursed to Employees	188,008.88
	IRS	39,181.52
	St of MT	10,818.00
	MPERA	3,912.90
	FURS	43,766.06
	Mission Square	13,204.73
	Union Dues	2,327.24
	PAC Payments	682.00
	AFLAC	3,059.32
		304,960.65

8/21/2026	Disbursed to Employees	186,923.80
	IRS	40,746.80
	St of MT	11,028.00
	MPERA	4,301.31
	FURS	43,060.25
	Mission Square	13,346.59
	Cigna	1,242.00
		300,648.75

	Operating Funds Account Balance 6/30/26	4,497,922.10
	July Revenue Deposited w/ Co. Treasurer	466,205.23
	July Expenditures	2,419,490.63
3	Operating Funds Account Balance 6/30/26	2,544,636.70

Approved for Payment

Ron Murray, Chairman　　　　Date

Central Valley Fire
Payroll Summary
August 2026

	Aug 26
Employee Wages, Taxes and Adjustments	
Gross Pay	
Base Wage	300,006.85
Holiday Pay (2)	2,733.59
Kelly Time	18,385.41
Sick Leave	7,864.47
Vacation Leave	23,952.63
Acting Additional Pay	538.20
Acting Captain	111.84
Acting Engineer	937.07
Additional Time	107,465.60
ALS Preceptor	443.52
BC Acting Pay	428.64
Holiday Pay	1,091.00
Hourly	16,169.75
Hourly - Wildland	11,920.00
Hourly Annual Leave Rate	640.00
Hourly Overtime	3,785.29
Hourly Sick Leave Rate	426.25
Longevity Pay	3,858.40
OT - FLSA	1,646.10
OT - Wildland	21,837.75
Retroactive Salary	2,123.53
Taxable Per Diem	6,336.11
Total Gross Pay	532,702.00
Deductions from Gross Pay	
457(b)	-11,720.07
AFLAC	-2,506.00
FURS Employee	-37,072.71
MPERA Employee	-3,823.93
Roth 457b Plan Emp.	-2,780.50
Total Deductions from Gross Pay	-57,903.21
Adjusted Gross Pay	474,798.79
Taxes Withheld	
Federal Withholding	-64,480.00
Medicare Employee	-7,724.16
MT - Withholding	-21,846.00
Total Taxes Withheld	-94,050.16
Deductions from Net Pay	
AFLAC.1	-553.32
CVF PAC	-508.00
MSFA Employee	-3,403.52
MT Pro FF PAC	-144.00
Union Dues	-2,359.12
UnionBenevolence	-127.52
Total Deductions from Net Pay	-7,095.48
Additions to Net Pay	
Non Taxable Per Diem	1,279.53
Total Additions to Net Pay	1,279.53
Net Pay	**374,932.68**

Central Valley Fire
Payroll Summary
August 2026

	Aug 26
Employer Taxes and Contributions	
Medicare Company	7,724.16
457(b) Company	12,050.72
FURS Employer	49,753.60
MPERA Employer	4,390.28
Unemployment - St of MT	789.52
Total Employer Taxes and Contributions	**74,708.28**

Central Valley Fire
Budget vs. Actual
July through August 2026

	Amount Utilized Jul - Aug 26	Budget	$ Over Budget	% of Budget Utilized
Operating Income/Expense				
Income				
4000 · INCOME				
Tax Income (through 7/31/26)				
4600 · 20.30 Mills Base Levy	53,768.49	4,090,653.00	-4,036,884.51	1.3%
4601 · 10.000 Mills Voted Levy	26,470.64	2,013,637.00	-1,987,166.36	1.3%
4602 · 4.56 Mills Group Benefits	16,117.21	1,226,574.00	-1,210,456.79	1.3%
Total Tax Income	96,356.34	7,330,864.00	-7,234,507.66	1.3%
Non-Tax Income				
4203 · EMS Transport	248,120.06	1,500,000.00	-1,251,879.94	16.5%
4220 · Burn Permits	0.00	500.00	-500.00	0.0%
4235 · Entitlement Payment	0.00	170,496.00	-170,496.00	0.0%
4300 · Investment Interest	22,384.95	180,000.00	-157,615.05	12.4%
4310 · Miscellaneous	0.00	7,800.00	-7,800.00	0.0%
4315 · Penalty and Interest	4,776.35	10,000.00	-5,223.65	47.8%
4320 · Deployment/Standby Fees	398,271.98	900,000.00	-501,728.02	44.3%
4325 · Subd. Review/ Inspection Fees	18,054.55	20,000.00	-1,945.45	90.3%
4326 · Impact Fees	0.00	100.00	-100.00	0.0%
4328 · CPR Training	760.00	1,500.00	-740.00	50.7%
4329 · Fleet Services	20,988.97	250,000.00	-229,011.03	8.4%
4400 · Sale of Assets	11,040.00	2,500.00	8,540.00	441.6%
4012 · Donations	100.00	500.00	-400.00	20.0%
4500 · Grants	0.00	100.00	-100.00	0.0%
Total Non-Tax Income	724,496.86	3,043,496.00	-2,318,999.14	23.8%
Total 4000 · INCOME	820,853.20	10,374,360.00	-9,553,506.80	7.9%
Total Income	820,853.20	10,374,360.00	-9,553,506.80	7.9%
Gross Profit	820,853.20	10,374,360.00	-9,553,506.80	7.9%
Expense				
5200 · PERSONNEL				
5210 · PAID STAFF				
5211 · Payroll Expenses	372,175.55	3,022,815.00	-2,650,639.45	12.3%
5220 · Salary & Wages	776,874.88	5,152,659.00	-4,375,784.12	15.1%
5224 · Longevity Pay	7,716.80	61,163.00	-53,446.20	12.6%
5229 · Acting Pay	2,996.03	36,050.00	-33,053.97	8.3%
5225 · Overtime	281,751.00	804,634.00	-522,883.00	35.0%
5233 · Recruitment & Retention	0.00	5,000.00	-5,000.00	0.0%
5235 · HIRING EXPENSES	320.00	5,000.00	-4,680.00	6.4%
Total 5210 · PAID STAFF	1,441,834.26	9,087,321.00	-7,645,486.74	15.9%
5250 · VOLUNTEER STAFF				
5251 · Volunteer Reimbursements	0.00	7,000.00	-7,000.00	0.0%
5252 · Volunteer Staffing Retirement	0.00	40,000.00	-40,000.00	0.0%

Central Valley Fire
Budget vs. Actual
July through August 2026

	Amount Utilized Jul - Aug 26	Budget	$ Over Budget	% of Budget Utilized
5253 · Volunteer Shift Meals	0.00	4,000.00	-4,000.00	0.0%
Total 5250 · VOLUNTEER STAFF	0.00	51,000.00	-51,000.00	0.0%
5270 · HEALTH & WELLNESS/OSHA				
5271 · Fitness	150.00	3,500.00	-3,350.00	4.3%
5272 · Physicals	486.08	22,000.00	-21,513.92	2.2%
5273 · Health & Safety	0.00	17,500.00	-17,500.00	0.0%
Total 5270 · HEALTH & WELLNESS/OSHA	636.08	43,000.00	-42,363.92	1.5%
Total 5200 · PERSONNEL	1,442,470.34	9,181,321.00	-7,738,850.66	15.7%
5300 · OPERATIONS				
5301 · Customer Credit Card Usage Fee	291.77	3,800.00	-3,508.23	7.7%
5310 · ELECTIONS	0.00	30,000.00	-30,000.00	0.0%
5320 · INSURANCE	68,499.00	70,000.00	-1,501.00	97.9%
5400 · APPARATUS				
5411 · Fuel & Oil	22,997.64	120,000.00	-97,002.36	19.2%
5412 · Fleet Services - Billable	1,527.83	82,500.00	-80,972.17	1.9%
5420 · Apparatus R & M	10,929.00	105,000.00	-94,071.00	10.4%
5455 · Equipment Annual Testing	651.93	21,288.00	-20,636.07	3.1%
5456 · Equipment R & M	380.80	19,947.00	-19,566.20	1.9%
5457 · Shop Tools	172.84	9,800.00	-9,627.16	1.8%
Total 5400 · APPARATUS	36,660.04	358,535.00	-321,874.96	10.2%
5500 · FACILITIES R & M				
5510 · Buildings & Grounds	23,088.87	75,000.00	-51,911.13	30.8%
5520 · Communication				
5521 · Cell Phone Service	2,425.00	14,400.00	-11,975.00	16.8%
5525 · Telephone Lines	1,042.80	6,257.00	-5,214.20	16.7%
5526 · Internet/Cable	1,901.49	20,000.00	-18,098.51	9.5%
Total 5520 · Communication	5,369.29	40,657.00	-35,287.71	13.2%
5541 · Electricity/Natural Gas/Propane	11,397.97	80,000.00	-68,602.03	14.2%
5542 · Garbage/Water/Sewer	1,497.24	24,000.00	-22,502.76	6.2%
Total 5500 · FACILITIES R & M	41,353.37	219,657.00	-178,303.63	18.8%
5600 · PROFESSIONAL SERVICES				
5601 · Attorney	0.00	53,000.00	-53,000.00	0.0%
5603 · Auditor	0.00	25,000.00	-25,000.00	0.0%
5605 · Business Subscript/Memberships	0.00	10,000.00	-10,000.00	0.0%
5606 · Billing Services Med. Transport	11,798.75	120,000.00	-108,201.25	9.8%
5609 · HR Consultant	122.13	10,000.00	-9,877.87	1.2%
5611 · IT Consultant	14,000.00	88,000.00	-74,000.00	15.9%
5613 · Medical Control Officer	2,000.00	12,000.00	-10,000.00	16.7%
5616 · Accreditation	0.00	30,000.00	-30,000.00	0.0%
5614 · Other Professional Consultants	17,750.00	140,375.00	-122,625.00	12.6%

Central Valley Fire
Budget vs. Actual
July through August 2026

	Amount Utilized Jul - Aug 26	Budget	$ Over Budget	% of Budget Utilized
Total 5600 · PROFESSIONAL SERVICES	45,670.88	488,375.00	-442,704.12	9.4%
5630 · PUBLIC OUTREACH				
5631 · Advert/Notices/Public Rel.	0.00	3,000.00	-3,000.00	0.0%
5632 · Meetings	1,062.18	7,500.00	-6,437.82	14.2%
5633 · Fire Prevention/Education	2,312.50	10,000.00	-7,687.50	23.1%
5635 · Awards, Ceremonies, Gifts	1,743.33	16,500.00	-14,756.67	10.6%
Total 5630 · PUBLIC OUTREACH	5,118.01	37,000.00	-31,881.99	13.8%
5650 · SUPPLIES				
5651 · IT Supplies	2,794.77	95,000.00	-92,205.23	2.9%
5652 · Medical Supplies	5,216.79	82,000.00	-76,783.21	6.4%
5653 · Office Supplies	1,019.99	9,500.00	-8,480.01	10.7%
5654 · Operating Supplies(consumables)	1,662.59	22,000.00	-20,337.41	7.6%
5656 · PPE consumables	0.00	15,000.00	-15,000.00	0.0%
5659 · Uniforms	2,129.55	35,000.00	-32,870.45	6.1%
5660 · Hazmat Supplies	0.00	2,000.00	-2,000.00	0.0%
5661 · Deployment expenses to be reimb	39,946.03	144,000.00	-104,053.97	27.7%
Total 5650 · SUPPLIES	52,769.72	404,500.00	-351,730.28	13.0%
5670 · TRAINING/EDUCATION				
5671 · Education - Out of District	0.00	32,550.00	-32,550.00	0.0%
5672 · Employee Education Reimbmnt	0.00	12,000.00	-12,000.00	0.0%
5673 · Supplies	905.40	13,500.00	-12,594.60	6.7%
5674 · Training - In District	780.00	39,397.00	-38,617.00	2.0%
5675 · Training - Administration	21.98	9,000.00	-8,978.02	0.2%
5677 · GVFA	0.00	5,000.00	-5,000.00	0.0%
5678 · Paramedic Assistance Program	7,369.12	17,000.00	-9,630.88	43.3%
Total 5670 · TRAINING/EDUCATION	9,076.50	128,447.00	-119,370.50	7.1%
5700 · NON-CAPITAL EQUIPMENT				
5702 · IT/Communications	0.00	15,000.00	-15,000.00	0.0%
5704 · SCBA	0.00	3,170.00	-3,170.00	0.0%
5705 · Tools & Equipment	4.82	10,000.00	-9,995.18	0.0%
5706 · EMS Equipment	33,615.60	61,666.00	-28,050.40	54.5%
Total 5700 · NON-CAPITAL EQUIPMENT	33,620.42	89,836.00	-56,215.58	37.4%
9998 · Uncoded CCD/Vendor Invoices	7,696.11	0.00	7,696.11	100.0%
Total 5300 · OPERATIONS	300,755.82	1,830,150.00	-1,529,394.18	16.4%
Total Expense	1,743,226.16	11,011,471.00	-9,268,244.84	15.8%
Net Operating Income	-922,372.96	-637,111.00	-285,261.96	144.8%
Reserve Income/Expense				
Reserve Income				
4603 · 14 Mills Voted Levy	37,064.23	2,819,454.00	-2,782,389.77	1.3%
Total Reserve Income	37,064.23	2,819,454.00	-2,782,389.77	1.3%

Central Valley Fire
Budget vs. Actual
July through August 2026

	Amount Utilized Jul - Aug 26	Budget	$ Over Budget	% of Budget Utilized
Reserve Expense				
5000 · CAPITAL IMPROVEMENT				
5120 · CAPITAL RESERVE				
5121 · Apparatus	866,552.23	1,900,000.00	-1,033,447.77	45.6%
5122 · Facilities	26,637.51	205,800.00	-179,162.49	12.9%
5123 · Equipment	129,413.81	306,509.00	-177,095.19	42.2%
Total 5120 · CAPITAL RESERVE	1,022,603.55	2,412,309.00	-1,389,705.45	42.4%
Total 5000 · CAPITAL IMPROVEMENT	1,022,603.55	2,412,309.00	-1,389,705.45	42.4%
5100 · LOANS				
5110 · Stockman Bank	424,304.77	1,154,478.00	-730,173.23	36.8%
Total 5100 · LOANS	424,304.77	1,154,478.00	-730,173.23	36.8%
Total Reserve Expense	1,446,908.32	3,566,787.00	-2,119,878.68	40.6%
Net Reserve Income	-1,409,844.09	-747,333.00	-662,511.09	188.7%
Net Income	**-2,332,217.05**	**-1,384,444.00**	**-947,773.05**	**168.5%**

Reserve Balances as of 7/31/26	
Apparatus Reserves	$1,000,713.41
Facility Reserves	$2,069,144.24
Equipment Reserves	$204,494.87
Undesignated Reserves	$228,736.25
Total	$3,503,088.77

Operating Cash Balance as of 8/31/26	$2,730,157.58

Monforton School Foundation
6001 Monforton School Road
Bozeman, MT 59718

August 2026

Central Valley Fire District
215 Wings Way,
Belgrade, MT 59714

Chief Wittwer and Local President Stinson,

On behalf of the Monforton School Foundation and the entire Monforton community, thank you.

Layton's Playground is now a reality. The two brand-new playgrounds at Monforton Elementary School represent a lasting tribute to Layton Smith and a gift to every Monforton kid for generations to come.

Contributions like yours made it possible. Whether it was site preparation, demolition, materials, or community support — every piece of this project came together because people and organizations like you chose to show up for our kids and for Layton's memory. We are deeply grateful.

Central Valley Fire District and Central Valley Firefighters Local 4939 really stepped up to the plate. The ownership of having this project in your fire district showed by your high level of enthusiasm and support. Sending personnel on a daily basis to help unload boxes, assist with the build and simply asking if the playground volunteers needed anything was a huge help. Off duty members came to several of the social functions and helped give a warm welcome to the people that traveled across the country to make this amazing project happen. The American flag that was raised by the ladder company at Saturday's dedication was an inspiring backdrop to a heartfelt moment. These efforts are great examples of the fire service going the extra mile to make a difference in people's lives. Thank you.

The Monforton School Foundation works to promote excellence in education in many ways — from Jog-a-thon funds that make field trips and experiential learning possible, to technology tools, curriculum supplies, and family assistance. Layton's Playground is one of the most visible examples of what this community can accomplish together, and your name is part of that story.

With gratitude,

Andrew Rowse
President, Monforton School Foundation
president@monfortonschoolfoundation.org

Nate Bashkirew
Layton's Playground Project Coordinator
natebashkirew@hotmail.com

CENTRAL VALLEY FIRE DISTRICT
215 Wings Way Belgrade, MT 59714
Phone: 406-388-4480 Fax: 406-388-6270

To: CVFD Board of Trustees
From: Jay C Wittwer, Fire Chief
Date: September 8, 2026
RE: August 2026 – Fire Chief's Report

<u>Operations Report:</u>

August Incidents:

Total August Incidents: 296

Mutual Aid: 7 (6 received for fires)

Fire Calls: 12 (3 structure fires)

Station 2 Calls: 10

We still have open recruitment for entry level firefighters and firefighter paramedics. This is to create a current hiring eligibility list for future hires.

Wildland Deployments

Two full crew teams are deployed on severity* standbys:

Suppression staff are in California. All wages, backfill and daily fees for equipment are covered: (Does not affect staffing or coverage for our district)

Seasonals are in Eastern Oregon. All wages and daily equipment fees are covered and (do not affect staffing or coverage for our district).

**A severity standby is proactive, not an assignment to an existing incident. It is intended to ensure resources are immediately available because wildfire risk has increased.*

Wildland Lead:

The Wildland Division continues to have a successful and productive 2026 fire season, with personnel representing Central Valley Fire District professionally on assignments throughout the Western United States.

California Deployment

Operations in California are continuing successfully. Crew transitions have been completed smoothly, allowing CVFD personnel to rotate while maintaining continuity of operations and coverage on the assignment. The transition process went well, with incoming personnel able to assume their responsibilities without interruption. The successful rotations demonstrate the value of planning, communication, and coordination between deployed personnel and staff supporting the operation at home.

Oregon Deployment

The CVFD crew assigned in Oregon has returned home following roughly 6 weeks of assignment work. The assignment went very well, and the crew successfully completed its mission while representing the District professionally throughout the deployment. A six-week commitment is significant for both our members and their families. The willingness of personnel to remain available for extended assignments continues to be an important part of the Wildland Division's capabilities and success.

Division Status

Overall, the Wildland Division continues to operate effectively during a busy deployment season. Successful crew rotations, extended assignments, and the safe return of personnel reflect the commitment and professionalism of everyone involved.

Thank you to our deployed members, the personnel who have maintained coverage and supported operations at home, and especially the families who continue to support our members during extended periods away.

Safety, accountability, and professionalism remain our priorities as we continue through the remainder of the 2026 wildland season.

Heavy & Specialty Rescue Report:

On-going training for all areas with this specialty team.

EMS Division Report:

August updates:

Central Valley Fire District responded to 296 calls for service in August. Medical incidents accounted for 177 of those calls, or 60% of total volume. Of the 177 EMS responses this period, 87.0% (154) were 911 emergency responses and 13.0% (23) were interfacility transfers.

On the program side, work is continuing on development of our Mobile Integrated Health (MIH) program, and we're moving forward on IFT expansion in partnership with Bozeman Health. A grant application for equipment funding has been submitted through the Rural Transformation Funds program, and we continue to explore potential collaboration opportunities with Gallatin County Headwaters EMS.

MEDIC 5-2 Update:

- Medic 5-2 saw a 12% increase in calls for service in August compared to July.
- August saw a 12% increase in total gross revenue compared to June.
  - August was 26% higher than the average.
- We received 6 calls for service from BDH, this is higher at the average since the division began.
- 32% of calls were ALS, 68% were BLS.
- We had 1 911 refusal.

Training Division Report:

August 2026

Training Captain is on a two-week wildland deployment to California. A double month report will be submitted in October.

Fire Prevention Report:

Fire Prevention updates for August:

- Thank You to B Shift for their support during Eagle Mount's Digger Days. Crews spent the day interacting with the public, providing Sidewalk CPR, the use of the House Fire Prop, and Fire Engine tours. Crews distributed roughly 500 Fire Helmets and Badges to visitors.

- Inspection, Testing, and Maintenance Platform Update - Our current provider (www.inspectionsreportonline.com) has merged with another leader in the field (www.thecomplianceengine.com). Our platforms will merge in October 2026 as part of their transition. This will further enhance our Inspection, Testing, and Maintenance program to ensure that fire protection and life safety systems are maintained throughout the district.
  - Year to Date for 2026, we maintain a 92.15% compliance rate and have received 331 reports.

- Crews are in the beginning stages of conducting our fill site and rural water supply testing to ensure reliability of fire protection water supplies throughout our rural communities.

- Deputy Fire Marshal Yung has continued to support facilities maintenance, and the completion of the Fleet Maintenance Facility.

Community Involvement & Education July report:

a. On-going CPR and First Aid Classes continue to be held at CVFD and the Belgrade Library. Closed out an outstanding summer with the last Belgrade Summer Nights event, these events were held throughout the summer.
b. September 11th events, open to the community:
    a. 6:30am 25th Anniversary program around the Flagpole that morning.
    b. 7:00 pm Gallatin Racetrack – Ladder Truck with Large USA Flag, memorial service at the front end of the Friday night races.
c. COT (Community Outreach Team). We continue to seek opportunities for outreach.

Accreditation Process - Center for Public Safety Excellence – Based on Quality Improvement:
Accreditation Officer, Battalion Chief White:

For August the Accreditation Team has completed the District's Community Risk Assessment and Standards of Cover (CRA/SOC), modules 5, 6, and completed a full update of results for board members to review and discuss later in the September 8th meeting. Please view this report in the board packet.

Revenue Enhancement Processes:

a. The District's strategic plan, continues to be a guide for our processes.
b. A number of efforts have increased revenues within the EMS Division. M5-2 continues to be successful in providing a high level of service to our communities and our partners in the Gallatin area. We are investigating placing this unit in service for a 24-hour period.
c. Annual adjustments continue to address current standards, which is increasing collection rates.
d. Administration continues to provide a reporting document to keep the Board informed monthly with tracking the programs that are in place.

County Wide EMS System:

a. The County wide Administration and Operational groups continue working to establish a plan that will bring a sustainable EMS system to the greater Gallatin area.
b. Trustee Holt, and EMS Chief Songer have been and will continue to join the monthly meetings.
c. Future meetings will focus on those results.

City of Belgrade and District development projects:

9.1.2026 city council meeting highlights:

- It was reported during the FY 2027 Budget presentation by the Chief Finance Officer that there is a 12% ending balance of the unrestricted fund account for 2026. This is above their goal of 10%.
- $700,000 was transferred from other city departments into Information Technologies. This addresses the increased services within that department.
- The Senior Center Manager has taken on the Recreation Coordinator position for the city with an increase in temporary pay.
- 35% of the $1.669m for health insurance is off set by the permissive medical levy for FY27.
    - Mills allowed 14.50, total tax revenue $578.124 for FY27.
    - Base employees in 2011 were 37 / 81 is the current employee count.
- Impact fees – Balance of S1.08m, of that the city reported they took a 1-million-dollar loan from that fund for improvements to the new city hall and other buildings.
- Water rates to increase by 4% in FY27, most of other fees to increase by 2.36%
    - These increases are to cover salary, benefits and professional services.
- Impact Fee balance is $6.3m for FY26
- Wastewater fees to increase by 2.46%
- Wastewater impact fee balance is $4.3m.
- City Manager reported they are 20 employees short for a city our size, however the funds have been used to improve salaries and benefits of current employees.
- $49,000 increase in tax revenues for FY27. This is an overall tax reduction for property owners within the city.
- The Council approved the FY27 budget.

Justice Center improvements have started. The roof will be patched, not a replaced – because of the high cost of a new roof. New HVAC for the Judge's chambers.

The entire presentation will be available, on the City of Belgrade website.

COMMUNITY RISK ASSESSMENT/STANDARDS OF COVER

Presented for the Board of Trustees

WHY ARE WE WORKING ON THIS?

COMPREHENSIVE EVALUATION OF:

- The community we serve
- The risks present within the Fire District
- Current emergency service demand
- How resources are currently deployed
- Historical response performance
- Whether current service levels appropriately match community risk
- Opportunities to improve future deployment and service delivery

WORK COMPLETED TO DATE

- **Community & District Profile**
- Community boundaries, geography, topography, climate, population, and demographics
- Transportation systems and critical infrastructure
- Water systems and fire protection infrastructure
- Land use, zoning, development, and community growth considerations
- District history, legal basis, facilities, apparatus, staffing, and services
- **Risk Assessment**
- Development of a standardized risk-assessment methodology
- Classification of incidents by probability, consequence, and impact on the Fire District
- Risk categorization across Fire, EMS, Technical Rescue, Hazardous Materials, and Wildland incidents
- Critical-task analysis identifying resources needed for different incident types
- **Service Delivery Analysis**
- Three years of response data analyzed: 2023–2025
- Incident demand evaluated geographically
- Response performance evaluated by risk level and urban/rural service area
- Historical performance used to begin establishing realistic agency benchmarks

UNDERSTANDING OUR COMMUNITY RISK

The District does not experience the same risk or service demand throughout its entire jurisdiction.

The CRA/SOC divides the District into **seven geographic planning zones** covering approximately **195 square miles**.

Analysis demonstrates a significant concentration of emergency demand within the more developed portions of the District.

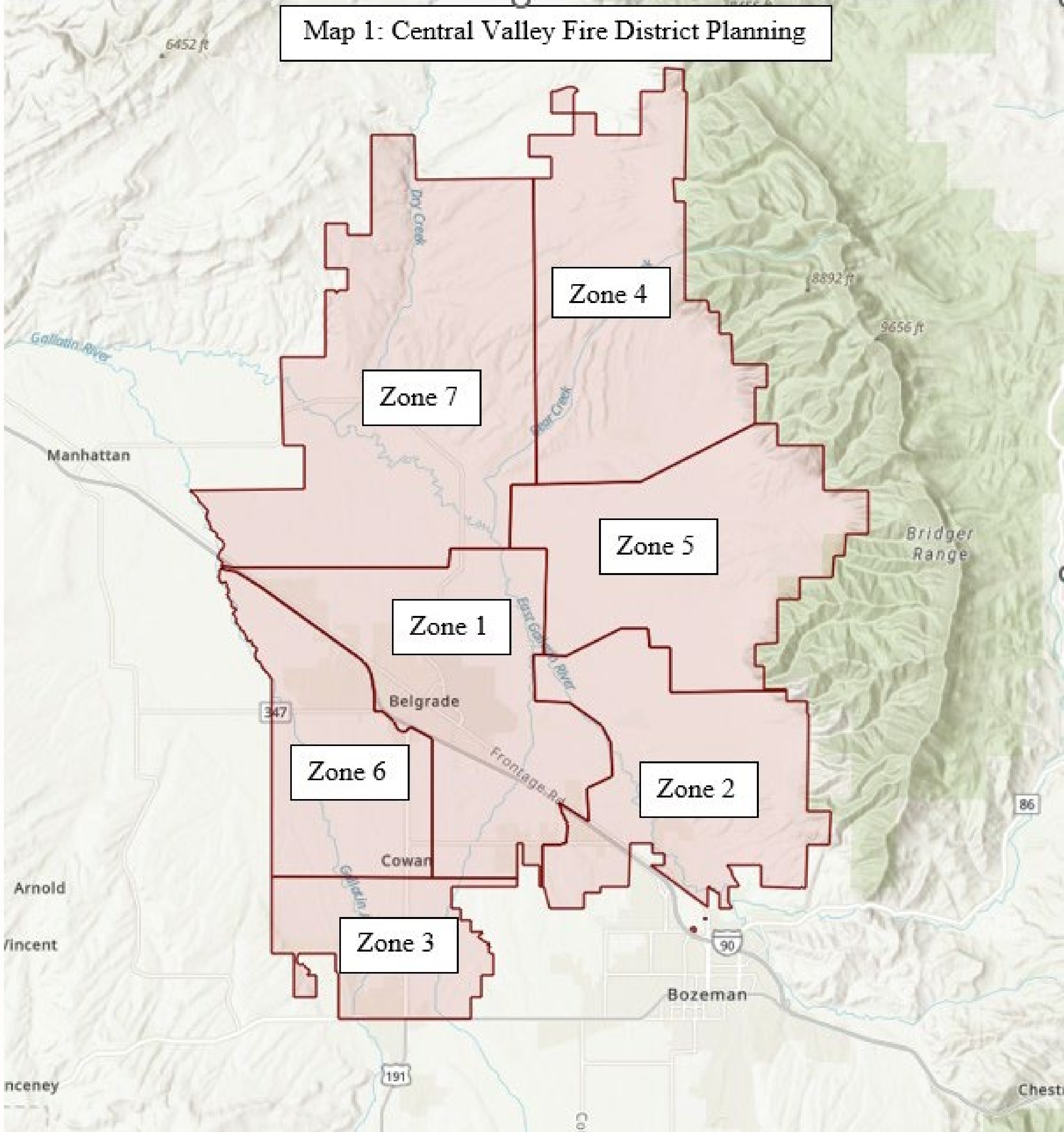
Example:

Planning Zone 1 accounted for approximately **61% of all District incidents in 2025**

Planning Zones 4, 5, and 7 encompass significant geographic areas while generating comparatively low incident volume

This allows the District to evaluate not simply how many incidents occur, but:

- Where incidents occur
- What types of incidents occur
- How serious those incidents may be
- What resources are required
- How effectively resources can reach those incidents



TOTAL CALLS PER PLANNING ZONE 23'-25'

Planning Zone	Primary Station	Area (sq. mi.)	2023–2025 Incidents	% of Total
Zone 1	Station 1	29.97	4,047	59.61%
Zone 2	Station 2	26.17	587	8.65%
Zone 3	Station 3	13.03	947	13.95%
Zone 4	Station 4	31.96	75	1.10%
Zone 5	Station 5	29.12	47	0.69%
Zone 6	Station 6	18.74	969	14.27%
Zone 7	Station 7	45.97	117	1.72%
Total		194.96	6,801	100%

- 88% of all incidents occurred in Planning Zones 1, 3, and 6 during the 2023–2025 analysis period.
- Zone 1 alone accounted for nearly 60% of total incident demand.
- Incident demand is highly concentrated in the District's more developed areas, despite the District covering nearly 195 square miles.

DEFINING RISK

The CRA/SOC establishes consistent risk classifications for the major services provided by the District.
Incidents are evaluated using:
Probability × Consequence × Impact on the Fire District
Incidents are then classified as:
Low → Moderate → High → Maximum Risk
Examples include:

Risk Level	Example Incidents
Low	Fire alarms, routine EMS responses, elevator rescues, CO alarms
Moderate	Cardiac arrest, vehicle entrapment, larger hazardous-material incidents, vegetation fires
High	Residential structure fires, small MCIs, heavy/multiple-vehicle entrapments, WUI fires
Maximum	Commercial/multifamily fires, large MCIs, structural collapse, aircraft/train incidents, major hazardous-material releases

MEASURING OUR PERFORMANCE

- A major portion of the project has been validating and analyzing historical response data.
- The District evaluated 2023–2025 response performance, including:
- Alarm handling
- Turnout time
- Travel time
- First-arriving unit performance
- Effective Response Force performance
- Urban versus rural response
- Performance by incident type and risk classification
- The analysis also identified data-quality issues that required correction and validation before meaningful conclusions could be drawn.

DISTRICT RESPONSE 2026 TO CURRENT DATE

District	Calls	Avg. Response Time
1	1,266	11:00
2	143	14:06
3	238	8:55
4	15	21:14
5	11	17:05
6	259	10:15
7	27	15:47
Mutual Aid	126	31:37
Undesignated	58	9:54
Total	2,143	11:46

ESTABLISHING SERVICE LEVEL EXPECTATIONS

Historical performance is being used to establish agency-specific response benchmarks.

These benchmarks are intended to be:

Based upon validated District performance

Appropriate for Central Valley's geography and staffing model

Separated where appropriate between urban and rural response

Specific to incident risk and required resources

Challenging enough to drive improvement while remaining operationally realistic

The final Standards of Cover will allow the District to compare:

Current Performance → Adopted Benchmark → Performance Gap → Improvement Strategy

WHAT THE CRA/SOC WILL HELP US ANSWER

When completed, the CRA/SOC will provide a data-driven framework for answering important strategic questions:

- Are resources positioned appropriately for current demand?
- Where are our greatest community risks?
- Where are the greatest gaps between desired and actual response performance?
- How does urban service delivery differ from rural service delivery?
- What staffing and apparatus are required for different types of emergencies?
- How should growth influence future station and deployment decisions?
- Where should the District prioritize future investments?
- How can we objectively measure whether service delivery is improving?

The CRA/SOC is therefore more than an accreditation document.

It becomes a long-term planning and decision-making tool for the Fire District and Board of Trustees.

WHERE WE GO FROM HERE

1.) Complete CRA/SOC

- Finalize benchmarks, performance gaps, and improvement strategies

Finalize Fall 2026

2.) Complete the Self-Assessment Manual (SAM)

- Evaluate the District across the CFAI accreditation categories, criteria, and performance indicators
- Document current practices, strengths, and opportunities for improvement
- Assemble supporting documentation and evidence

Finalize Spring 2027

3.) Peer Assessment

- Submit the completed accreditation materials for review
- Host a CFAI Peer Assessment Team for an on-site evaluation
- Validate the District's self-assessment and supporting documentation
- Receive recommendations and feedback from the peer team

Goal: Summer 27

4.) Commission Review

- Following a successful peer assessment, appear before the Commission on Fire Accreditation International (CFAI)
- The Commission reviews the agency's accreditation package and peer assessment findings
- The Commission makes the final determination regarding accredited status

Goal: Summer 27